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Department of Arts and Culture

12 OCTOBER 2021

TERMS OF REFERENCE

PROJECT NUMBER: SAHRA/HPM/WELC1/12/10/2021

THE SOUTH AFRICAN HERITAGE RESOURCES AGENCY (SAHRA) INVITES SUITABLY QUALIFIED AND EXPERIENCED PROFESSIONAL SERVICE PROVIDERS IN CONSORTIUM/JVs OR WITH MULTI-DISCIPLINARY SERVICES IN THE BUILT ENVIRONMENT TO SUBMIT QUOTATIONS FOR THE COMPLETION OF THE DESIGN AND EXECUTION OF MAINTENANCE WORK TO HERITAGE BUILDINGS AND SURROUNDINGS ON THE WELCOME COTTAGE PROPERTY IN GLENCAIRN AND THE ROGGELAND FARM IN PAARL, WESTERN CAPE.

1. PURPOSE

- 1.1 The South African Heritage Resources Agency (SAHRA) hereby invites suitably qualified and experienced professional service providers in consortium/JVs or with multi-disciplinary services in the built environment to submit quotations for the completion of the design and execution of maintenance work to heritage buildings and surroundings on the Welcome Cottage property situated in Glencairn and the Roggeland Farm property situated in Paarl, in the Western Cape.

2. BACKGROUND

- 2.1 The South African Heritage Resources Agency (SAHRA) is an agency of the Department of Arts and Culture and is the national administrative body responsible for the management and protection of South Africa's cultural heritage resources. It is a statutory entity established under the National heritage Resources Act, Act No. 25 of 1999. SAHRA's role is to coordinate the identification and management of the national estate. The national estate encompasses heritage resources of cultural significance for the present community and future generations.
- 2.2 SAHRA owns and manages thirty six properties of heritage significance around South Africa. The SAHRA properties have taken a prominent recognition on the organizational strategy as assets with potential to support the financial sustainability of the entity in the long term while also providing socio-economic benefit to the local communities.



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3. WELCOME COTTAGE

3.1 Historical Background

3.1.1 Welcome Cottage is one of the thirty-six (36) properties owned by SAHRA. It consists of a main homestead, two additional houses, three outbuildings and the surrounding landscape. The land on which Welcome Cottage is built was graded in Perpetual Quitrent to Johannes Henricus Brand, Deputy Fiscal of Simon's Town, in 1811. He later became a member of the Court of Justice. J H Brand's son, Christoffel, was the first speaker of the house of Assembly and his grandson, Johannes Henricus Brand, became the first President of the Orange Free State. Both main homestead and the outbuildings are predominantly Cape Dutch in style and have architectural merit.

3.1.2 The property is situated at 36 Glen Oak Road in Glencairn, Western Cape.

3.1.3 It was declared a national monument on 27 December 1985 by Item 22, page 12 of Government Gazette No. 10047. The property has been re-graded by the local provincial heritage authority to a Grade III A status, however the site is still protected as a Grade II.

3.2 General Property Information

3.2.1 Description and Location of property

Portion 5 of the Farm Welcome Cottage Farm Number 967, Cape RD, Western Cape

Extent of Property: 2 885m²

No. of Dwellings: 3

Construction Material:

Roof: Pitched tiled roof

Superstructure: Brick with plaster & paint

Window: Wooden

Floor covering: Wooden floors

Wall: Brick with plaster and paint



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3.2.2 **Welcome Cottage (main dwelling)**

The dwelling comprises brick plastered and painted walls, inset with wooden window and doors, all under a pitched tiled roof.

Entrance to the dwelling is via steps from the road, which leads to a covered porch.

Interior fittings and finishes comprise wooden floors; brick plastered and painted walls, timber and wooden ceilings.

Certain floor boards are in need of replacing while the remaining require to be stabilised, painting is peeling off the walls and ceilings.

There is running water in the bathroom and no electricity is working.

Approximate size: 450m²

3.2.3 **Dwelling 2 (Annex)**

The dwelling comprises brick plastered and painted walls, inset with wooden window and doors, all under a pitched tiled roof.

To the front of the dwelling is a double garage. The property is secured with a wooden fence but easily accessible.

The exterior and interior of the dwelling is in a fair state and requires general maintenance such as painting, plumbing work, electrical work, and other necessary maintenance requirements.

To the rear of the main dwelling, is a single storey dwelling and an outbuilding.

Approximate size: 354m² (Annex) and 50m² (garage)



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3.2.4 Dwelling 3 (Staff Cottage)

The dwelling comprises brick plastered and painted walls, inset with wooden window and doors, all under a pitched tiled roof.

The dwelling is directly at the rear of the main dwelling and has a small outbuilding. Although occupied, the property remains unsecured and easily accessible.

The exterior and interior of the dwelling is in a fair state and requires general maintenance such as painting, plumbing work, electrical work, and other necessary maintenance requirements.

Approximate size: 78m² (cottage) and 15m² (outbuilding)

3.2.5 The property will require the upgrading of the premises to comply with fire protection and other regulations. The apparent state and condition of the property has not carried out a structural survey, nor inspected those areas, which were covered, unexposed or inaccessible, neither was there testing of electrical, heating or other services.

3.2.6 It is assumed that the services and structures are in a satisfactory state of repair and condition. Woodwork was not technically inspected or other parts of the structure, however there are signs of rot, beetle or other defects.

It is assumed that no deleterious or hazardous materials or techniques were used in the construction of the property nor have since been incorporated.

3.2.7 The subject property is pre-scheme and, as such, is not subject to prevailing town planning controls. However, in the event of redevelopment of the respective sites, prevailing controls and other environmental aspects will have to be considered and adhered to.

3.2.8 The subject property is located off Glen Oak Road, Welcome Glen. Welcome Glen is an established residential node in False Bay. The node is accessible via the Main Road (M4) leading from Fish Hoek or via the Glencairn Expressway (M6) leading from Ou Kaapse Weg (M64). Ou Kaapse Weg in turn provides access to the M3 highway, leading to the Cape Town CBD.



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3.2.9 The immediate node comprises mainly residential dwellings and vacant land, with no commercial activities in the immediate node. All amenities and public services such as the police station, fire department and municipal offices are easily accessible, being located within a 4 kilometre radius from the subject node.

3.2.10 Glen Oak Road is accessible via Glenhurst Road, which connect to Glen Road, one of the main arterials in the greater node. Glen Road leads directly from Main Road.

4. ROGGELAND FARM

4.1 Historical Background

4.1.1 The Daljosafat Farm is based near Paarl and includes three (3) farmsteads, namely Roggeland, Non Pareille and Goede Rust which have been consolidated. The farms Goede Rust and Non Pareille were originally granted in 1690 and Roggeland in 1693. These farms were for centuries in the hands of the French Huguenots and their descendants. Some of the founder and leading members of the Afrikaans Language Movement resided there.

4.1.2 The Farm was declared a national monument by Government Notice No. 291, as published in Government Gazette No. 9588 of 15 February 1985. It has a Grade I status (National Heritage Site) and is the only national heritage site owned by SAHRA.

4.2 General Property Information

4.2.1 Description and Location of Property

Farm 1341, Paarl

Extent: ±2 hectares



Construction Material and Finishes

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Roof: Corrugated Iron / Thatched

Superstructure: Brick with plaster & paint

Window frames: Wooden window frames fitted with clear glass panes

Floor covering: Timber / Floated Concrete / Tiled Floors / Carpeted

Ceilings: Timber ceilings

4.2.2 The Roggeland farm is the third of a row of three most interesting farm complexes. As a farm, this is the oldest in the neighbourhood; its original name, Dal Josafat, spread to the whole district, while the farm itself acquired a different name (cp. De Bottelary). It was 40,5 morgen in size, and was granted to Peter Beuk of Lübeck in 1693; he had been allowed to settle there since the previous year. Beuk sold it almost immediately to Stellenbosch landdrost Gornelis Linnes, the shortness of his ownership making one suspect that the grant was used to bypass the ban on land grants to VOC officials.

In 1778 the farm came into the ownership of Andries Bernhardus du Toit, and in 1827 it passed to his son Guillaume Johannes du Toit - an unusually long ownership - for more than double the price; by now it was called Roggeland (rye lands). It was this AB du Toit who almost certainly built the H-shaped house still standing some time during his ownership. Around the turn of the century the Roggeland complex was one of the many that was overhauled, with an iron roof clipping off all its gables. But some of its original flush casements at the back (the road side), and the very good interior woodwork - ceilings, doors and a four-leaved panelled screen - were retained. The windows and door in front had been installed by GJ du Toit's son of the same name, to whom the farm passed in 1847. *(Information from: www.artefacts.co.za)*

There are four old outbuildings, all with thatched roofs. The ±2 ha farm comprises of the following buildings:

4.2.2.1 The **Manor House** is approximately 300m², has a large kitchen, large lounge / dining area, two large rooms with bathrooms, one small room, one full bathroom, large reception area which can also be converted into a lounge.



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- 4.2.2.2 The **Suites** is L-shape, is approximately 400m², has six separate large rooms each with its own bathroom. It has a holbol end-gable with a segmental cap, a type belonging to after 1800.
- 4.2.2.3 The **Cellar** is approximately 210m², has three separate rooms each with its own bathroom. The open area may be used as a large meeting area or function venue.
- 4.2.2.4 The **Garden Cottage** is approximately 133m², has an open-plan kitchen/lounge area, full bathroom, two interleading rooms.
- 4.2.2.5 There is a werfmuur running in front of the three aligned buildings, with a stream behind.
- 4.2.2.6 The thatched **lapa and pool area** is approximately 60m².
- 4.2.3 The property will require the upgrading of the premises to comply with fire protection and other regulations. The apparent state and condition of the property has not carried out a structural survey, nor inspected those areas, which were covered, unexposed or inaccessible, neither was there testing of electrical, heating or other services.
- 4.2.4 It is assumed that the services and structures are in a satisfactory state of repair and condition. Woodwork was not technically inspected or other parts of the structure, however there are signs of rot, beetle or other defects.
- It is assumed that no deleterious or hazardous materials or techniques were used in the construction of the property nor have since been incorporated.
- 4.2.5 The Daljosafat Farm is located about 8km outside of the Paarl CBD. The area surrounding the property is made up of farms and low cost residential developments in areas known as Groenenheuvel and Mbekweni. The property borders the urban edge of Paarl.
- 4.2.6 Access to the property can be gained from the Bo Dal Road, an unpaved road in a well maintained condition. The access road is considered to be a low traffic route. The subject property is considered to be in moderate proximity to modern amenities such as banks, schools, places of worship, sports facilities, shopping centres, restaurants and retail facilities all located in the nearby town of Paarl (some 8km away).



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4.2.7 The subject property slopes in a northerly direction towards the northerly Bo Dal Road, where after it again elevates in a northerly direction. Currently the farm is covered with natural vegetation as no farming practices are undertaken. Areas surrounding the buildings have unmaintained gardens. Overall a fairly level topography is present.

5. SCOPE OF WORK

5.1 SAHRA wishes to appoint a suitably qualified and competent service provider who is a professional multi-disciplinary company/consortium/JV in the built environment, and who has the ability to undertake the following services:

- A. Structural Engineering Services (and to act as project manager on Roggeland farm)
- B. Fire Safety & Protection Engineering services
- C. Landscape Architect
- D. Health & Safety Services

5.2 The professional services required for the projects are as follows:

Professional service	Welcome Cottage	Roggeland farm
Structural engineer	Yes	Yes
Fire Safety engineer	Yes	Yes
Landscape architect	Yes	Yes
Health & Safety agent	Yes	Yes

5.3 The proposed maintenance is for the buildings and surrounding landscape on the Welcome Cottage property and the Roggeland farm.



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- 5.4 The service provider will be expected to assist, amongst other functions normally required in projects of this nature, to provide the full scope of services (1-6) required which may not be limited to:
- a) On-site assessment of the condition of the various structures
 - b) Prepare construction drawings and specifications to ensure the contractor is properly informed of the work required.
 - c) Inspect the works to ensure the design intent is carried out by the contractor.
 - d) Work together with the lead Architect to make recommendations on the work required to remediate any structural defects to ensure the heritage values are respected.
 - e) Provide engineers certificates as required.

5.3 Project Cost Estimate

The overall cost estimate for the maintenance to Welcome Cottage property is R 5 000 000.00 (Five Million Rand).

The overall cost estimate for the maintenance to the Roggeland farm property is R 1 500 000.00 (One Million Five Hundred Thousand Rand)

5.4 Reporting Requirements and Approval Procedure

The service provider shall meet with the Employer as and when reasonably instructed by the Employer to discuss and minute progress of the services. Notwithstanding any other requirements, the service provider shall submit a monthly progress report to the Employer in a format approved by the Employer.

All project milestones including associated reports are to be approved by the employer prior to proceeding to the next stage of the project. Budgets, cash flows and execution programmes are also subject to the approval of the employer.

- 5.5 A site inspection is compulsory and must be arranged with the employer.

6. THE FOLLOWING IS REQUIRED FROM THE POTENTIAL SERVICE PROVIDER



6.1 The Final Offer inclusive of VAT. an agency of the
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6.2 **Valid and Certified copies** of present registration with the following councils:

- A. Engineering Council of South Africa (Structural/Civil, Fire Safety)
- B. South African Council of Project and Construction Management Professions
(Health and Safety Agent)

6.3 Company profile

6.4 Track record of similar projects undertaken (provide full details including references with names and contact numbers)

6.5 The tendering Service Provider in a multi-disciplinary professional practice or practices, that also provide some of the professional services listed in Item 2.3 in the tender document, of which each professional division/section in the practice or practices is under the fulltime supervision of a registered professional in that specific profession and, and which is owned and controlled by registered professionals, by at least a percentage determined by the relevant Council in its Code of Professional Conduct, in terms of number, shareholding and voting power, who are registered in terms of the:

Project and Construction Management Act, 2000 (Act No 48 of 2000)

Engineering Profession Act, 2000 (Act no 46 of 2000) (Civil, Structural, Fire Safety),

Health and Safety Agent - Project and Construction Management Act, 2000 (Act No 48 of 2000)

In the event of any legal entity, as meant above, being a listed public Company on the stock exchange, the percentages related to ownership and control referred to are to be made relevant to persons duly appointed as Directors of such entity.



- 6.6 Copies of certified certificates (not older than three months from the date of bid closure) or a letter from the relevant bodies clearly proving current professional registration with the relevant council, including registration numbers, of all the registered principals mentioned in 6.5 above are included with the tender as part of the returnable documentation. In the event of any legal entity, as meant above, being a private Company with shareholding, the same information/documentation as for registered principals must be provided with the tender, in respect of all Directors formally appointed to manage the business undertaking.

Sole Proprietors, Partners in Partnerships, and Members of Close Corporations are principals as defined in 6.5 above and information/documentation in respect of such persons must be provided as described.

- 6.7 A signed joint venture agreement in the fields as indicated above.

7. THE FOLLOWING IS REQUIRED FROM THE POTENTIAL SERVICE PROVIDER

- 7.1 A quotation in respect of all your fees and charges/ disbursements (costs) must be submitted. The service provider must reflect a detailed account of the fees.
An hourly rate (inclusive of VAT) must also be submitted for any extension of services which may be required.
- 7.2 Proof of qualification.
- 7.3 Proof of registration with the relevant professional bodies in South Africa
- 7.4 Company profile
- 7.5 Track record of similar projects undertaken (provide full details including references with names and contact numbers)
- 7.6 Submit a Methodology and Work Programme on how the work will be undertaken and completed.

8. TERMS AND CONDITIONS OF TENDERING



- 8.1 All costs and expenses incurred by potential service providers relating to their submission of the tender will be borne by each respective service provider. SAHRA is not liable to pay such costs and expenses or to reimburse or compensate service providers in the process under any circumstances, including the rejection of any tender or the cancellation of this project.
- 8.2 While SAHRA endeavours to ensure that all information provided to all potential service providers is accurate, it makes no warranty as to the accuracy or completeness of any information provided by it.
- 8.3 SAHRA reserves the right to waive deficiencies in project proposals/quotations. The decision as to whether a deficiency will be waived or will require the rejection of a project proposal/quotation will be solely within the discretion of SAHRA.
- 8.4 SAHRA reserves the right to request new or additional information regarding each service provider and any individual or other persons associated with its project proposal/quotations.
- 8.5 SAHRA reserves the right not to make any appointment from the tenders/quotations submitted.
- 8.6 Service providers shall not make available or disclose details pertaining to the tender/quotation with anyone not specifically involved, unless authorized to do so by SAHRA.
- 8.7 Service providers shall not issue any press release or other public announcement pertaining to details of their tender/quotation without the prior written approval of SAHRA.
- 8.8 Service providers are required to declare any conflict of interest they may have in the transaction for which the tender/quotation is submitted or any potential conflict of interest. SAHRA reserves the right not to consider further any proposal and/or tender/quotation where such a conflict of interest exists or where such potential conflict of interest may arise.
- 8.9 A valid original Tax Clearance Certificate, issued by the South African Revenue Services, must be submitted, failing which the relevant service provider's proposal shall not be considered. (See attached application form for Tax Clearance Certificate)
- 8.10 Any and all project proposals and/or tenders shall become the property of SAHRA and shall not be returned.



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- 8.11 The tender should be valid and open for acceptance by SAHRA for a period of 60 days from the date of submission.
- 8.12 Service providers are advised that submission of a proposal and/or tender gives rise to no contractual obligations on the part of SAHRA.
- 8.13 It is expected of service providers to familiarise themselves with the property before submitting their tender offer.
- 8.14 SAHRA reserves the right not to accept any proposal and/or tender which does not comply with the TERMS OF REFERENCE and conditions set out in the tender documents.
- 8.15 Please note that SAHRA will view every proposal and/or tender against the spirit and purpose of the National Heritage Resources Act No 25 of 1999.
- 8.16 SAHRA reserves the right not to award, or not award the proposal / tender to the service provider that scores the highest points.
- 8.17 Disputes that may arise between SAHRA and a service provider must be settled by means of mutual consultation, mediation (with or without legal representation) or, when unsuccessful, in a South African court of law.
- 8.18 All returnable proposal / tender documents must be completed in full and submitted together with the service provider's quote.
- 8.19 The "Requirements for content of the project proposal" section above outlines the information that must be included in proposal offers. Failure to provide all or part of the information may result in your proposal being excluded from the evaluation process.
- 8.20 All goods/service or products to be supplied to SAHRA shall be in full compliance with South African approved standards and in compliance to the specifications provided.



8.21 It is the conditions of this RFQ that a quotation is submitted together with the following completed forms; kindly submit fully completed Bid Documents.

- a) SBD 1 Invitation Bid;
- b) SBD 2 Tax Clearance certificate application form;
- c) SBD 3.3 Pricing Schedule;
- d) SBD 4 Declaration of Interests form;
- e) SBD 6.1 Preference points claim form (valid BBBEE certificate must be submitted together with this completed document);
- f) Contract Form – Rendering of Services;
- g) SBD 8 Declaration of Bidders SCM practices;
- h) SBD 9 Declaration of independent bid determination;
- i) General Conditions of Contract (**PLEASE INITIAL EACH PAGE, AS PROOF THAT THE BIDDER FAMILIARIZED THEMSELVES WITH THE CONTENT OF THE DOCUMENT**).

NB: Failure to submit original completed returnable forms as mentioned above will automatically disqualify your quotation. Please ensure that you submit an original valid tax clearance certificate.

8.22 SAHRA reserves the right to revise any aspect of these timeframes at any stage, and to amend the process at any stage.

9. PROCESS FLOW AND TIMELINE

Request for bids issued	Website/ e-Tender /Tender Bulleting	12 October 2020
Compulsory site briefing 1	Roggeland Farm, Dal Josafat Farm, in theWestern Cape GPS coordinates: -33.689834, 19.002918	25 October 2021 Time: 11h00AM
Compulsory site briefing 2	Welcome Cottage, 9 Glenoak Rd, Welcome Glen, Cape Town ,7975 GPS coordinates: - -34.152902, 18.409573	25 October 2021 Time: 14h00pm
Closing Date	111 Harrington Street, Cape town ,8001	05 November 2021 Time: 11:00 AM



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10. EVALUATION CRITERIA

10.1 All proposal offers received shall be evaluated based on the following phase out approach:

- **Phase one:** Compliance to the terms of reference and conditions of the proposal / tender. Failure to meet any of the conditions of the proposal / tender will automatically disqualify your proposal / tender on this phase.
- **Phase two:** Prequalification criteria (Obtaining the minimum threshold for functionality as set out below)

No.	Evaluation Criteria	Points
	Structural Engineering Services	
1	<p>Number of civil and structural engineering services projects in the built environment successfully completed:</p> <p>10 or more projects = 5 5 or more projects = 3 Less than 5 projects = 1</p> <p>Include full details of projects completed such as project name, date completed, client name, contact number and email.</p>	20
2	<p>Number of years experience in civil and structural engineering services with multi-disciplinary built environment professional services</p> <p>10 or more years = 5 5 or more years = 3 Less than 5 years = 1</p> <p>The service provider must submit proof of the same multi-disciplinary built environment services required for this project that was offered in its other projects by submitting the project name, date completed, and client name, contact number and email address.</p>	5
	Fire Safety & Protection Engineering services	
3	<p>Number of Fire Safety & Protection Engineering services projects in the built environment successfully completed:</p>	20



	<p style="text-align: center;">an agency of the Department of Arts and Culture</p> <p>10 or more projects = 5 5 or more projects = 3 Less than 5 projects = 1</p> <p>Include full details of projects completed such as project name, date completed, client name, contact number and email.</p>	
4	<p>Number of years experience in Fire Safety & Protection Engineering services with multi-disciplinary built environment professional services</p> <p>10 or more years = 5 5 or more years = 3 Less than 5 years = 1</p> <p>The service provider must submit proof of the same multi-disciplinary built environment services required for this project that was offered in its other projects by submitting the project name, date completed, and client name, contact number and email address.</p>	5
Landscape Architect		
5	<p>Number of Landscape Architect projects in the built environment successfully completed:</p> <p>10 or more projects = 5 5 or more projects = 3 Less than 5 projects = 1</p> <p>Include full details of projects completed such as project name, date completed, client name, contact number and email.</p>	20
6	<p>Number of years experience in Landscape Architect with multi-disciplinary built environment professional services</p> <p>10 or more years = 5 5 or more years = 3 Less than 5 years = 1</p> <p>The engineer need to submit the CV indicating the number of years' experience in Landscape Architect projects</p>	5
Health & Safety Services		



7	<p>Number of Health & Safety Services in the built environment successfully completed:</p> <p style="text-align: center;"><small>Department of Arts and Culture</small></p> <p>10 or more projects = 5 5 or more projects = 3 Less than 5 projects = 1</p> <p>Include full details of projects completed such as project name, date completed, client name, contact number and email.</p>	20
8	<p>Number of years experience in Health & Safety Services with multi-disciplinary built environment professional services</p> <p>10 or more years = 5 5 or more years = 3 Less than 5 years = 1</p> <p>The service provider must submit proof of the same multi-disciplinary built environment services required for this project that was offered in its other projects by submitting the project name, date completed, and client name, contact number and email address.</p>	5
Total		100

A bidder must obtain a minimum of 60 points on the prequalification phase in order to progress to the next phase. Failure to obtain 60 points will automatically disqualify your tender.

- **Phase three:** preference points for Broad-Based Black Economic Empowerment (BBBEE) Status Level of Contribution (80/20 preference points system), where 80 points are allocated to price, and 20 points are allocated to BBBEE status level as follows:

B-BBEE Status Level of Contributor	Number of points (80/20 system)
1	20
2	18
3	14
4	12
5	8
6	6
7	4
8	2
Non-compliant contributor	0



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11. PRICE (VAT INCLUDED)

80 Points for price will be awarded with reference to the total fixed proposal amount inclusive of VAT. The service provider with the lowest price shall score the maximum 80 points.

12. SUBMISSION OF TENDERS

Tenders must be submitted in a sealed envelope, marked as confidential and for the attention of:

Supply Chain Management

Project Number: SAHRA/HPM/WELC1/12/10/2021

Project Name: Appointment of a service Provider with multi-disciplinary services/consortium/JV for the maintenance to the Welcome Cottage property and the Roggeland farm property, in the Western Cape

Quotations must be placed in the Tender Box located at:

SAHRA's Head Office

111 Harrington Street,

Cape Town

Tel: 021 202 8627

SAHRA takes no responsibility for mailed tender documents. It is the onus of the service provider to ensure that the document is placed in the Tender Box before closing date and time.

13. CLOSING DATE AND TIME

Closing Date: – 5 November 2021 at 11h00 AM. No late Tenders will be accepted.

Compulsory site briefing date: 25 October 2021 at 11h00 on Roggeland Farm, Paarl 25 October 2021 at 14h00 on Welcome Cottage in Glencairn, Simons Town.

A compulsory site visit must be arranged with SAHRA.



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14. For further information please send a written query to:

Supply Chain enquiries:

Ms Ayanda Mkhize

Supply Chain Manager

SAHRA

Tel: 021 462 4502

Email: amkhize@sahra.org.za